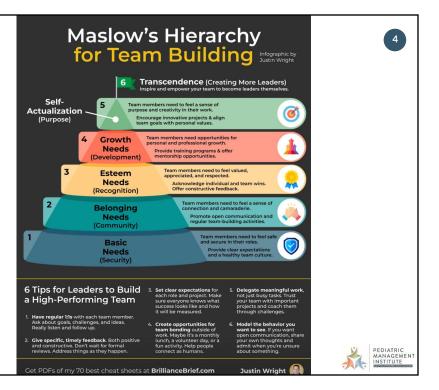
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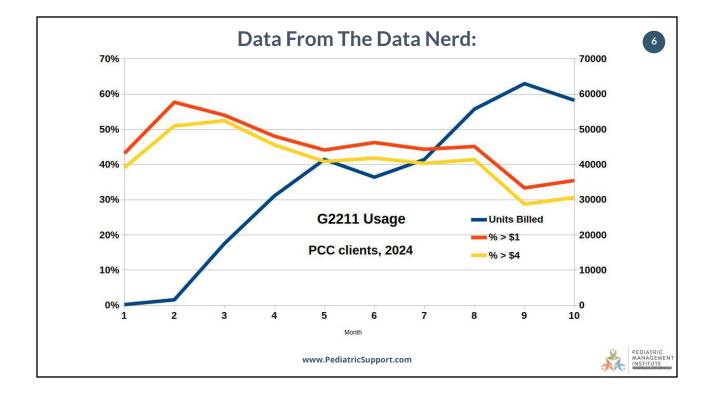








State	Payor	State	Payor	State	Payor	State	Payor	State	Payor	
AL	Tricare	GA	BCBS	MD	Aetna	NM	BCBS	TN	BCBS	
AL	UHC	GA	Medicaid	MD	BCBS	NM	Cigna	TN	Medicaid	
AR	Aetna	GA	Tricare	MD	Cigna	NM	PHP	TN	Tricare	
AR	Tricare	GA	UHC	MD	Medicaid	NM	UHC	TN	UHC	
AR	UHC	ID	BC	MD	Tricare	NY	Aetna	TN	Wellpoint TN	
AZ	Ambetter	ID	Medicaid	MD	UHC	NY	BCBS	TX	AmBetter	
AZ	Cigna	ID	Regence BS	MI	HAP	NY	Cigna	TX	BCBS	
AZ	Tricare	ID	Select Health	MI	UHC	NY	Medicaid	TX	Cigna	
AZ	United	ID	Tricare	MO	Ambetter	NY	Oscar	TX	CHC	
CA	Blue Cross	ID	UHC	MO	Cigna	NY	Oxford	TX	Gilsbar	
CA	Blue Shield	IL	Advocate	MO	Healthlink	NY	UHC	TX	Humana	
CA	CCPN	IL	BCBS	MO	Meritian	NY	UMR	TX	Tricare	Who is
CA	Cigna	IL.	Cigna	MO	Tricare	OH	Humana	TX	PHCS	
CA	REGAL	IL	NPA	MO	PHCS	OH	Medicaid	TX	Tricare	
CA	Tricare	IL	UHC	MO	UMR	OH	Med Mutal	TX	UHC	• •
CA	UHC	IN	Cigna	MO	UHC	OH	Tricare	VA	Carefirst	naving to
CO	Cigna	IN	PHP	NC	BCBS	OH	UHC	VA	Cigna	paying fo
CO	UHC	IN	Tricare	NC	Medicaid	OH	UMR	VA	Highmark	
СТ	Cigna	IN	UHC	NC	Tricare	OK	BCBS	VA	Tricare	G2211?
СТ	Tricare	KS	Tricare	NC	UHC	OK	Medicaid	VA	Medicaid	GZZII:
СТ	VHC	KS	UHC	NE	BCBS	OK	Tricare	VA	Tricare	
DC	BCBS	KY	Caresource	NE	Tricare	OK	UHC	VA	UHC	
DE	BCBS	KY	Cigna	NE	UHC	OR	Adventist	VT	BCBS	
DE	Cigna	KY	Tricare	NV	UMR	OR	BCBS	VT	Cigna	
DE	Medicaid	KY	UHC	NJ	Aetna	OR	Cigna	VT	MVP	
DE	VHC	KY	UMR	NJ	Amerigroup	OR	Medicaid	VT	Tricare	
FL	Allegiance	LA	UHC	NJ	BCBS	OR	Moda	VT	VHP	
FL	BCBS	MA	Medicaid	NJ	Horizon	OR	Providence	WA	KP	
FL	Cigna	MA	Tricare	NJ	Horizon	OR	UHC	WA	Premera	
FL	Meritain	MA	UHC	NJ	Horizon	OR	UMR	WA	Regence	
FL	UHC			NJ	Magnacare	PA	CHIP	WA	Tricare	
				NJ	Multiplan	PA	Highmark			
				NJ	Oxford	PA	UHC			
				NJ	PHCS	SC	UHC			
				NJ	Tricare					PE
				NJ	UHC					MA INS



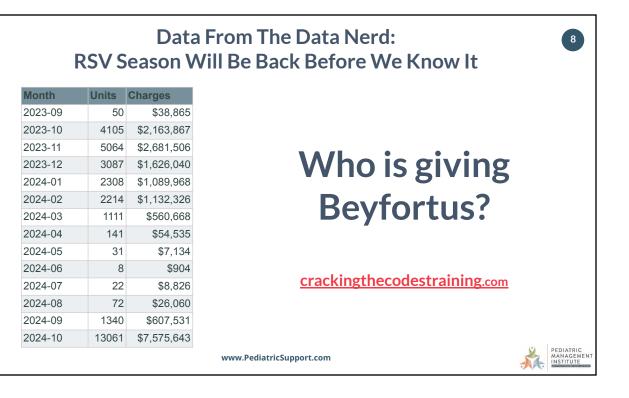


Wayne Gretsky:

"You miss 100% of the shots you don't take...and you lose 100% of the revenue for charges you don't bill."

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What's On The Pediatric Practice Management Calendar?

9

PEDIATRIC

MANAGEMEN

Nov 20, 2024 Paulie and Chip Late Show Webinar 8pm

Update wifi passwords (Y) Check Material Versions (Q) WWW Site Management (M) Review Employment/Compensation Agreements (Y) Review Evergreen Contracts (Y)

bit.ly/PediatricPracticeManagementCalendar

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COMPLIANCE, CORPORATE JANUARY 02, 2024

The 23 exemptions from the Corporate Transparency Act's beneficial ownership information reporting requirement

21. Large operating company

Any entity that: (A) employs more than 20 full time employees in the United States, with "full time employee in the United States" having the meaning provided in 26 CFR 54.4980H-1(a) and 54.4980H-3, except that the term "United States" as used in those sections of the CFR have the meaning provided in 31 CFR 1010.100(hhh), (B) has an operating presence at a physical office within the United States, and (C) filed a Federal income tax or information return in the United States for the previous year demonstrating more than \$5,000,000 in gross receipts or sales, as reported as gross receipts or sales (net of returns and allowances) on the entity's IRS Form 1120, consolidated IRS Form 1120, IRS Form 1120-S, IRS Form 1065, or other applicable IRS form, excluding gross receipts or sales from sources outside the United States, as determined under Civil Penalties: For late Beneficial Ownership Information (BOI) reports, the penalty is up to \$591 per day. For non-compliance with registration requirements, the penalty is up to \$5,000 per violation.



neficial Ownership Inf	formation Report (BOIR) Submission Status: FILING SUCCESSFUL	
N To: Paul Vancl	filing@ <mark>fincen</mark> .gov hiere this message has been blocked because the sender isn't in your Safe senders list. is message on Sun 11/17/2024 11:11 PM	The Financial Crimes Enforcement Network (FinCEN) considers an individual to be a beneficial owner of a company if they:
	Beneficial Ownership Information Report (BOIR) Submission Status	 Have substantial control over the company, such as being a senior officer or manager Own or control at least 25% of
Subject	Beneficial Ownership Information Report (BOIR) Submission Status: FILING SUCCESSFUL	the company's ownership
Message	This is an important message from the U.S. Department of the Treasury's Financial Crimes Enforcement Network (FinCEN) regarding the status of your Beneficial Ownership Information Report (BOIR) submission:	<u>interests</u> "Substantial control" can include:
	Status: FILING SUCCESSFUL Submission Tracking ID: Received Timestamp (UTC): 2024-11-18T04:44:59Z	 Having authority to appoint or remove senior officers or a
Additional Information	Please visit <u>www.fincen.gov/boi</u> for information or questions about the Beneficial Ownership Information program.	 majority of the board of directors Having significant influence over
Privacy Policy	FinCEN's Privacy Policy can be accessed at <u>www.fincen.gov/privacy-security</u>	important company matters

2.1 What is substantial control?

Reporting companies are required to identify all individuals who exercise substantial control over the company. There is no limit to the number of individuals who can be reported for exercising substantial control. An individual exercises substantial control over a reporting company if the individual meets **any** of four general criteria: (1) the individual is a senior officer; (2) the individual has authority to appoint or remove certain officers or a majority of directors of the reporting company; (3) the individual is an important decision-maker; or (4) the individual has any other form of substantial control over the reporting company. See the chart below for details about these criteria.

Chart 3 - Substantial control indicators





APPOINTMENT OR REMOVAL AUTHORITY

any individual with the ability to appoint or remove any SENIOR OFFICER or a majority of the board of directors or similar body

 IMPORTANT DECISION-MAKER any individual who directs, determines, or has substantial influence over important decisions made by the reporting company, including decisions regarding the reporting company's: Business, such as: Nature, scope, and attributes of the business The selection or termination of business lines or ventures, or geographic focus The entry into or termination, or the fulfillment or non-fulfillment, of significant contracts
 The entry into a termination, of the tailinner to that paintine it, of significant contracts 2. Finances, such as: Sale, lease, mortgage, or other transfer of any principal assets Major expenditures or investments, issuances of any equity, incurrence of any significant debt, or approval of the operating budget Compensation schemes and incentive programs for senior officers
 3. Structure, such as: Reorganization, dissolution, or merger Amendments of any substantial governance documents of the reporting company, including the articles of incorporation or similar formation documents, bylaws, and significant policies or procedures
CATCH-ALL any other form of substantial control over the reporting company. Control exercised in new and unique ways can still be substantial. For example, flexible corporate structures may have different indicators of control than the indicators included here

The New York Times

Trump Transition LIVE Updates Cabinet Tracker Trump Defies #MeToo Movement How Recess Appointments Work Trump's Treasury Challenge

Trump Plans to Nominate Dr. Mehmet Oz to Oversee Medicare, Medicaid and Obamacare

The celebrity physician would run the Centers for Medicare and Medicaid Services, a powerful agency in charge of programs that cover more than 150 million Americans.



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Home

News Release

AAP Statement on Robert F. Kennedy, Jr. Nomination to Lead U.S. Department of **Health and Human Services**

Home / News Room / AAP Statement on Robert F. Kennedy, Jr. Nomination to Lead U.S. Department of Health and Human Services

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By: Benjamin Hoffman, MD, FAAP, president

"The nomination of Robert F. Kennedy, Jr. to be Secretary of the U.S. Department of Health and Human Services (HHS) offers an important opportunity to share the settled science on vaccines with government leaders, policymakers and the American public. This is a conversation pediatricians have every day with families, and we welcome the chance to do the same with national leaders.

"Vaccines have been an invaluable part of the fabric of our society for decades and are one of the most significant medical innovations of our time. When everyone can access the recommended immunizations, we can stop preventable diseases from spreading in our communities. Vaccines are the safest and most cost-effective way to protect children, families and communities from disease, disability and death. Continuing national investment in vaccine access is absolutely essential to support healthy communities.

"Vaccinations prepare children's immune systems to recognize and respond to serious diseases, helping them stay healthy so they can earn, grow and thrive. Immunization prepares children for long-term health, well-being and development into adulthood.

"HHS's motto is 'Improving the health, safety, and well-being of America.' This is a tall order, but a crucial and achievable one. As pediatricians, we firmly believe the most effective way for HHS to ensure the future health of our nation is to protect and support the health of our children: by ensuring that science continues to underpin all decision-making, policies and programs."

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¹⁹ "Investment/subsidy per physician rose above \$300,000 for the first time -- a sign that current models of physician employment are not sustainable," Matthew Bates, managing director and physician enterprise service line leader with Kaufman Hall, said in a statement.

According to the Physician Flash Report, expenses from physicians and other providers accounted for 84% of total expenses for medical groups. The median investment/subsidy per employed physician was \$304,312.



KaufmanHall

PHYSICIAN FLASH REPORT Q3 2024 METRICS

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Key Performance Metrics Summary

Investment/Subsidy per Physician FTE: Subsidies represent net patient service revenue minus total expense. Subsidies are divided by physician FTEs.

Key Performance Metrics (Median)	Q3 2024	Char <i>je</i> from Q3 207 <i>3</i> to Q3 2024	Q3 2023	Change from Q3 2022 to Q3 2024	Q3 2022
Margin					
Investment/Subsidy per Provider	\$234,907	5%	\$223,530	2%	\$230,036
Investment/Subsidy per Physician	\$304,312	5%	\$288,672	3%	\$296,051
APP Percent of Total Provider FTE	38.5%	1.3%	37.2%	1.9%	36.6%
Revenue					
Net Patient Revenue per Provider FTE	\$394,184	4%	\$377,970	5%	\$376,273
Net Patient Revenue per Provider wRVU	\$76.36	-1%	\$77.18	-3%	\$78.45
Provider wRVU per FTE	4,907	5%	4,657	10%	4,450
Physician wRVU per FTE	6,195	6%	5,820	12%	5,540
Expense					
Total Direct Expense per Provider FTE	\$640,062	5%	\$611,194	5%	\$608,504
Labor Percent of Total Expense	84.0%	0.2%	83.8%	0.4%	83.6%
Provider Compensation per FTE	\$305,533	3%	\$297,431	6%	\$289,548
Physician Compensation per FTE	\$369,392	3%	\$358,753	6%	\$348,742
Provider Compensation per wRVU	\$62.26	-2%	\$63.77	-5%	\$65.32
Support Staff per 10k Provider wRVUs	3.06	-5%	3.21	-9%	3.34



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PMI's PayorIntel

Consulting services to help you compare your rates to pediatric practices in your market

Access exclusive data and expert guidance you need to negotiate fair payment rates.

Identify Opportunities To Improve Your Contracts

With PMI's PayorIntel service, you can now be empowered to effectively negotiate with MCO's.

Tired of being underpaid for your hard work? Pediatricians across the country face significant disparities in payment rates compared to other medical specialties.

It has been long suspected that Managed Care Organizations (MCOs) pay less to pediatricians than to other medical specialists for the same procedure codes billed. However, proving this disparity has been challenging until now- analysts from PMI have been able to confirm such instances on multiple occasions thanks to the information now available via PMI's PayorIntel services.

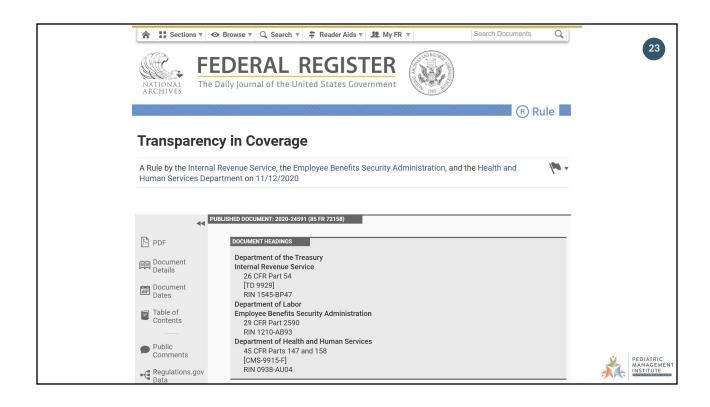
Due to federal legislation, MCOs are now required to publicly disclose their negotiated rates with all healthcare providers in the United States. While this data is technically available, accessing it can be costly and requires experience along with a delicate touch to sort through the information provided by the MCO's. For example, <u>UnitedHealthcare has chosen to make available over 70,000 files</u> that one would have to combine to leverage the information they have provided. PMI has invested in this valuable data to complement our consulting services and help pediatric practices level the playing field when





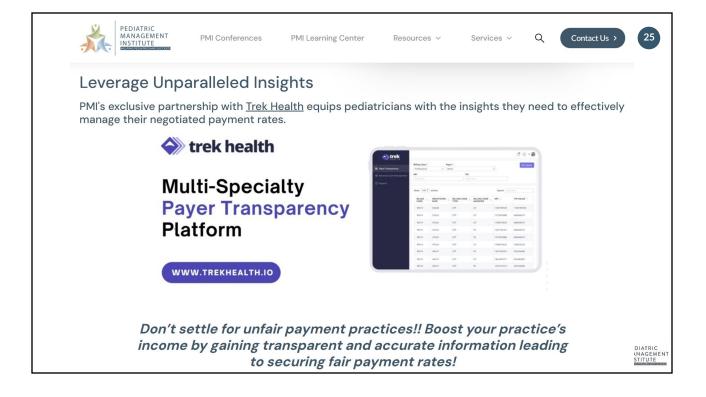
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	Transparency in Coverage		
	Disclaimer: These files are being provided pursuant to the requirements of the Health Plan Transparency in Coverage Rule, and the data herein is intended solely for that purpose. UHC disclaims the f for any other purpose, including use in any third-party database or product. Any such use and any liability attached thereto is at the risk of such third party.		data herein 💙
	Please note: Files are in a JSON format and may contain millions of lines of data and be up to 1 terabyte (TB) in size. Please consider your system's capacity and memory when downloading these files	i.	
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70047	17. 2024-11-01_rock-gap-engineering_index.json		
70048	18. 2024-11-01_totes-Isotoner_POS-CHOICE-PLUS_allowed-amounts.json.gz		
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Sample PMI PayorIntel Report From PMI

Payor	CPT Description					Pediatric	Pediatric	Non-Pediatric	Non-Pediatric	Non-Pediatric
	coue	Practice	Practice 1	Practice 2	Practice 3	Practice 4	Practice 5	Practice 1	Practice 2	Practice 3
UHC 9	90460 Im admin 1st/only component	\$34	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19
UHC 9	90461 Im admin each addl component	\$17	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17
UHC 9	90471 Immunization admin	\$29	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19
UHC 9	90472 Immunization admin each add	\$15	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17
UHC 9	90633 Havrix / VAQTA	\$42	\$45	\$44	\$45	\$37	\$45	\$37	\$48	\$37
UHC 9	90648 ActHIB / Hiberix	\$15	\$19	\$18	\$19	\$16	\$19	\$16	\$20	\$16
	90651 Gardasil-9	\$345	\$345	\$334	\$345	\$288	\$345	\$288	\$367	\$288
	90677 Prevnar 20	\$317	\$309	\$304	\$309	\$257	\$309			
UHC 9	90680 RotaTeq	\$115	\$115	\$114	\$115	\$96	\$11			
	90696 Quadracel / Kinrix	\$73	\$74	\$72	\$74	\$62	\$74			
	90697 Vaxelis	\$180	\$181	\$171	\$181	\$151	\$18		WA H	
	90700 Daptacel / Infanrix	\$38	\$39	\$38	\$39	\$33	\$39			
	90707 Priorix / M-M-RII	\$110	\$110	\$108	\$110	\$92	\$11	وتراثقوني	3.0400 m.	
	90710 ProQuad	\$324	\$324	\$320	\$324	\$270	\$32			
	90715 Adacel / Boostrix	\$57	\$59	\$59	\$59	\$49	\$59	a a E 14		
	90716 Varivax	\$209	\$209	\$201	\$209	\$174	\$20			
	96110 Developmental screen w/score	\$17	\$11	\$12	\$12	\$13	\$1:			
	96127 Brief emotional/behav assmt	\$7	\$6	\$7	\$7	\$6	\$6	C Janua 🗡		
	96161 Caregiver health risk assmt	\$6	\$5	\$6	\$6	\$3	\$4 \$3		h -1771	
	99173 Visual acuity screen	\$3	\$4	\$4	\$4	\$4			100 C 100 C	
	99202 Office o/p new sf 15 min	\$86	\$84	\$95	\$92	\$99	\$9 ⁻			
	99203 Office o/p new low 30 min	\$125	\$122	\$138	\$134	\$140	\$13			
	99204 Office o/p new mod 45 min	\$193	\$185	\$209	\$203	\$214	\$19			
UHC 9	99205 Office o/p new hi 60 min	\$243	\$233	\$263	\$255	\$270	\$24			

CPT Code	Туре	CPT Description	CPT Code	Туре	CPT Description
90460	Vaccines	Im admin 1st/only component	99174	Non Vaccine	Ocular instrumnt screen bil
90461	Vaccines	Im admin each addl component	99177	Non Vaccine	Ocular instrumnt screen bil
90471	Vaccines	Immunization admin	99188	Non Vaccine	App topical fluoride varnish
90472	Vaccines	Immunization admin each add	99202	Non Vaccine	Office o/p new sf 15 min
90633	Vaccines	Havrix / VAQTA	99203	Non Vaccine	Office o/p new low 30 min
90648	Vaccines	ActHIB / Hiberix	99204	Non Vaccine	Office o/p new mod 45 min
90651	Vaccines	Gardasil-9	99205	Non Vaccine	Office o/p new hi 60 min
90677	Vaccines	Prevnar 20	99212	Non Vaccine	Office o/p est sf 10 min
90680	Vaccines	RotaTeq	99213	Non Vaccine	Office o/p est low 20 min
90696	Vaccines	Quadracel / Kinrix	99214	Non Vaccine	Office o/p est mod 30 min
90697	Vaccines	Vaxelis	99215	Non Vaccine	Office o/p est hi 40 min
90700	Vaccines	Daptacel / Infanrix	99238	Non Vaccine	Hosp ip/obs dschrg mgmt 30/-
90707	Vaccines	Priorix / M-M-RII	99381	Non Vaccine	Init pm e/m new pat infant
90710	Vaccines	ProQuad	99382	Non Vaccine	Init pm e/m new pat 1-4 yrs
90715	Vaccines	Adacel / Boostrix	99383	Non Vaccine	Prev visit new age 5-11
90716	Vaccines	Varivax	99384	Non Vaccine	Prev visit new age 12-17
92551	Non Vaccine	Pure tone hearing test air	99385	Non Vaccine	Prev visit new age 18-39
92552	Non Vaccine	Pure tone audiometry air	99391	Non Vaccine	Per pm reeval est pat infant
92587	Non Vaccine	Evoked auditory test limited	99392	Non Vaccine	Prev visit est age 1-4
94760		Measure blood oxygen level	99393	Non Vaccine	Prev visit est age 5-11
96110	Non Vaccine	Developmental screen w/score	99394	Non Vaccine	Prev visit est age 12-17
96127	Non Vaccine	Brief emotional/behav assmt	99395	Non Vaccine	Prev visit est age 18-39
96160	Non Vaccine	Pt-focused hlth risk assmt	99460	Non Vaccine	Init nb em per day hosp
96161	Non Vaccine	Caregiver health risk assmt	99462	Non Vaccine	Sbsq nb em per day hosp



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Evaluation Of Vaccine Payment Rates									
Lousiana Providers- UnitedHealthcare (National En	nployer Plan Files)								
Practice / Provider Name	Primary Taxonomy	ActHIB / Hiberix	Bexsero	Daptacel / Infanrix	Havrix / VAQTA	IPOL	MenQuadfi	PedvaxHIB	Pentace
Reference Cost (CDC Private Sector Cost/Dose)		\$ 12.92	\$ 223.75	\$ 29.31	\$ 38.01	\$ 42.64	\$ 166.98	\$ 29.71	\$ 114.52
Manufacturer		SP/GSK	GlaxoSmithK/ine	SP/GSK	GSK / Merck	Sanofi Pasteur	Sanofi Pasteur	Merck	Sanofi Pasteu
CPT Code		90648	90620	90700	90633	90713	90619	90647	90698
A&G PEDIATRICS LLC	Pediatrics Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
ACADIA TOTAL HEALTH LLC	Internal Medicine Physician	\$ 14.94	\$ 197.94	\$ 31.49	\$ 32.80	\$ 38.90	\$ 149.74	\$ 27.59	\$ 106.22
ACADIANA AMBULATORY HEALTH CARE SERVICES, INC.	General Practice Physician	\$ 14.94	\$ 197.94	\$ 31.49	\$ 32.80	\$ 38.90	\$ 149.74	\$ 27.59	\$ 106.22
ACADIANA MEDICINE CLINIC, APMC	Internal Medicine Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
ACCESS HEALTH LOUISIANA	Family Medicine Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
ADVANCED BREASTFEEDING MEDICINE OF NEW ORLEAN	Pediatrics Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
ALEXANDRIA PEDIATRICS, LLC	Pediatric Adolescent Medicine Physician	\$ 18.84	\$ 253.58	\$ 38.27	\$ 44.10	\$ 48.78	\$ 187.33	\$ 34.64	\$ 133.56
ALGIERS URGENT CARE, LLC	Family Medicine Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18		\$ 132.77
ALLEGIANCE MEDICAL CLINIC OF DEQUINCY LLC	Family Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
ALPHA MEDICAL CENTER, LLC	General Practice Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
ARK-LA-TEX CHILDRENS CLINIC LLC	Pediatrics Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
ARUNAVATHI T. SANGISETTY, M.D., APMC	Pediatrics Physician	\$ 14.94	\$ 197.94	\$ 31.49	\$ 32.80	\$ 38.90	\$ 149.74	\$ 27.59	\$ 106.22
ASSOCIATES IN PEDIATRIC AND ADOLESCENT MEDICINE	Pediatric Adolescent Medicine Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
AVOYELLES FAMILY CARE	Internal Medicine Physician	\$ 18.68		\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
AZAR & LAHOOD ENTERPRISES LLC	General Practice Physician	\$ 14.94	\$ 197.94	\$ 31.49	\$ 32.80	\$ 38.90	\$ 149.74	\$ 27.59	\$ 106.22
B&L MEDICAL SERVICES LLC	Internal Medicine Physician	\$ 13.35	\$ 179.62	\$ 27.11	\$ 31.24	\$ 34.55	\$ 132.69	\$ 24.54	\$ 94.6
BARNUM INTERNAL MEDICINE	Internal Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
BATON ROUGE GENERAL PHYSICIANS HOSPITAL SPECIA	Internal Medicine Physician	\$ 12.45	\$ 217.66	\$ 28.02	\$ 34.85	\$ 40.64	\$ 160.79	\$ 28.87	\$ 114.64
BATON ROUGE GENERAL PHYSICIANS, INC.	Family Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
BATON ROUGE GENERAL PRIMARY CARE, LLC	Family Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
BATON ROUGE MULTI-SPECIALTY CARE CENTER, LLC	Internal Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
BAYOU PEDIATRIC ASSOCIATES, APMC	Pediatrics Physician	\$ 18.84	\$ 253.58	\$ 38.27	\$ 44.10	\$ 48.78	\$ 187.33	\$ 34.64	\$ 133.56
BAYOU PEDIATRICS	Pediatric Nurse Practitioner	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156.11	\$ 28.87	\$ 111.30
BEAUREGARD INTERNAL MEDICINE CENTER, LLC	Internal Medicine Physician	\$ 18.68	\$ 247.42	\$ 39.36	\$ 41.00	\$ 48.63	\$ 187.18	\$ 34.49	\$ 132.77
BEAUREGARD MEDICAL AND SURGICAL CENTER, LLC	Family Medicine Physician	\$ 14.94	\$ 197.94	\$ 31.49	\$ 32.80	\$ 38.90	\$ 149.74	\$ 27.59	\$ 106.22
BENJAMIN NEWSOM LLC	Internal Medicine Physician	\$ 15.70	\$ 211.32	\$ 31.89	\$ 36.75	\$ 40.65	\$ 156,11	\$ 28.87	\$ 111.30

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Step 1

Identify total CPT volume for a 4-FTE pediatric practice over a 12-month period (Pediatricians Only). The 28 CPT codes listed below account for ~80% of total billing activity (payments). The ten negotiated rates listed below are from independent pediatric practices in Colorado.

		DESCRIPTION	CPT Volume	Ped Practice 1	Ped Practice 2	Ped Practice 3	Ped Practice 4		Ped Practice 6			Ped Practice 9	
UHC	90460	Im admin 1st/only component	6,017	\$34	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19	\$30
UHC	90461	Im admin each addl component	6,380	\$17	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17	\$15
UHC	90471	Immunization admin	46	\$29	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19	\$30
UHC	90472	Immunization admin each add	8	\$15	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17	\$15
UHC	96110	Developmental screen w/score	2,546	\$17	\$11	\$12	\$12	\$13	\$12	\$12	\$11	\$13	\$11
UHC	96127	Brief emotional/behav assmt	865	\$7	\$6	\$7	\$7	\$6	\$6	\$6	\$6	\$7	\$6
UHC	96161	Caregiver health risk assmt	233	\$6	\$5	\$6	\$6	\$3	\$4	\$3	\$5	\$3	\$5
UHC	99173	Visual acuity screen	22	\$3	\$4	\$4	\$4	\$4	\$3	\$3	\$4	\$4	\$4
UHC	99202	Office o/p new sf 15 min	18	\$86	\$84	\$95	\$92	\$99	\$91	\$93	\$93	\$100	\$88
UHC	99203	Office o/p new low 30 min	37	\$125	\$122	\$138	\$134	\$140	\$130	\$131	\$136	\$141	\$128
UHC	99204	Office o/p new mod 45 min	24	\$193	\$185	\$209	\$203	\$214	\$197	\$201	\$208	\$216	\$194
UHC	99205	Office o/p new hi 60 min	6	\$243	\$233	\$263	\$255	\$270	\$248	\$253	\$258	\$272	\$244
UHC	99212	Office o/p est sf 10 min	86	\$51	\$49	\$56	\$54	\$59	\$54	\$55	\$55	\$60	\$51
UHC	99213	Office o/p est low 20 min	3,524	\$84	\$82	\$93	\$90	\$97	\$89	\$91	\$91	\$98	\$85
UHC	99214	Office o/p est mod 30 min	1,949	\$126	\$121	\$137	\$133	\$141	\$130	\$133	\$134	\$142	\$127
UHC	99215	Office o/p est hi 40 min	287	\$170	\$163	\$184	\$179	\$190	\$174	\$178	\$180	\$191	\$171
UHC	99238	Hosp ip/obs dschrg mgmt 30/<	211	\$90	\$82	\$93	\$90	\$95	\$88	\$89	\$90	\$96	\$86
UHC	99381	Init pm e/m new pat infant	97	\$123	\$124	\$144	\$136	\$145	\$133	\$136	\$138	\$146	\$130
UHC	99382	Init pm e/m new pat 1-4 yrs	27	\$134	\$130	\$150	\$142	\$152	\$139	\$142	\$143	\$153	\$136
UHC	99383	Prev visit new age 5-11	36	\$133	\$136	\$157	\$148	\$158	\$145	\$148	\$149	\$159	\$142
UHC	99384	Prev visit new age 12-17	21	\$145	\$152	\$176	\$167	\$179	\$164	\$168	\$170	\$180	\$161
UHC	99385	Prev visit new age 18-39	-	\$145	\$148	\$171	\$162	\$173	\$158	\$162	\$164	\$175	\$156
UHC	99391	Per pm reeval est pat infant	1,338	\$103	\$112	\$129	\$122	\$131	\$120	\$123	\$124	\$132	\$117
UHC	99392	Prev visit est age 1-4	1,249	\$115	\$119	\$138	\$130	\$139	\$128	\$130	\$133	\$140	\$125
UHC	99393	Prev visit est age 5-11	1,303	\$114	\$119	\$138	\$130	\$139	\$128	\$130	\$132	\$140	\$125
UHC	99394	Prev visit est age 12-17	820	\$125	\$130	\$151	\$143	\$152	\$140	\$143	\$144	\$154	\$137
UHC	99395	Prev visit est age 18-39	151	\$126	\$133	\$154	\$146	\$156	\$143	\$146	\$147	\$157	\$140
UHC	99460	Init nb em per day hosp	214	\$77	\$113	\$128	\$124	\$125	\$115	\$117	\$113	\$126	\$117
Step	2												

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Step 2

Estimate the revenue for the 4-pediatrician practice by applying the CPT volume from Step 1 to the negotiated rates mentioned above for each of the 10 independent pediatric practices.

-110			enue Generated:	\$1,582,689	\$1,532,701	\$1,752,392	\$1,685,416	\$1,699,377	\$1,580,177	\$1,595,705	\$1,695,814	\$1,718,553	\$1,602
UHC	99460	Init nb em per day hosp	214	\$16,478	\$24,182	\$27,392	\$26,536	\$26,750	\$24,610	\$25,038	\$24,182	\$26,964	\$25,03
UHC	99395	Prev visit est age 12-17	151	\$19,026	\$20,083	\$23,254	\$22.046	\$23,556	\$21,593	\$22,046	\$22,197	\$23,707	\$21,14
UHC	99394	Prev visit est age 12-17	820	\$102,500	\$106,600	\$123,820	\$117,260	\$124,640	\$114,800	\$117,260	\$118,080	\$126,280	\$112,34
UHC	99393	Prev visit est age 5-11	1,303	\$148,542	\$155,057	\$179,814	\$169,390	\$181,117	\$166,784	\$169,390	\$171,996	\$182,420	\$162,87
UHC	99392	Prev visit est age 1-4	1,249	\$143,635	\$148,631	\$172,362	\$162,370	\$173,611	\$159,872	\$162,370	\$166,117	\$174,860	\$156,12
UHC	99391	Per pm reeval est pat infant	1,338	\$137,814	\$149,856	\$172,602	\$163,236	\$175,278	\$160,560	\$164,574	\$165,912	\$176,616	\$156,54
UHC	99385	Prev visit new age 18-39	-	\$0	\$0	\$0,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0,50
UHC	99384	Prev visit new age 12-17	21	\$3,045	\$3,192	\$3,696	\$3,507	\$3,759	\$3,444	\$3,528	\$3,570	\$3,780	\$3,381
UHC	99383	Prev visit new age 5-11	36	\$4,788	\$4,896	\$5,652	\$5,328	\$5,688	\$5,220	\$5,328	\$5,364	\$5,724	\$5,112
UHC	99382	Init pm e/m new pat 1-4 yrs	27	\$3,618	\$3,510	\$4,050	\$3,834	\$4,104	\$3,753	\$3,834	\$3,861	\$4,131	\$3,672
UHC	99381	Init pm e/m new pat infant	97	\$11,931	\$12.028	\$13,968	\$13,192	\$14,065	\$12,901	\$13,192	\$13,386	\$14,162	\$12,61
UHC	99238	Hosp ip/obs dschra mamt 30/<	207	\$48,790	\$17.302	\$19.623	\$18,990	\$20.045	\$18,568	\$18,779	\$18,990	\$20,256	\$49,07
UHC	99215	Office o/p est hi 40 min	287	\$48,790	\$46,781	\$52,808	\$51,373	\$54,530	\$49,938	\$259,217	\$201,100	\$54,817	\$49.07
UHC	99214	Office o/p est mod 30 min	1,949	\$295,016	\$235,829	\$267,013	\$259,217	\$274,809	\$253,370	\$259,217	\$261,166	\$276,758	\$299,54
UHC	99213	Office o/p est low 20 min	3,524	\$296,016	\$288,968	\$327,732	\$317,160	\$341.828	\$313.636	\$320.684	\$320,684	\$345.352	\$299,54
UHC	99205	Office o/p est sf 10 min	86	\$1,458	\$1,398 \$4,214	\$1,578	\$1,530	\$1,620	\$1,488	\$1,518	\$1,548	\$1,632	\$1,464
UHC	99204	Office o/p new hi 60 min	24	\$4,632 \$1,458	\$4,440	\$1,578	\$4,872 \$1,530	\$5,136 \$1.620	\$4,728	\$4,824 \$1,518	\$4,992 \$1,548	\$5,184	\$4,656
UHC	99203 99204	Office o/p new low 30 min Office o/p new mod 45 min	24	\$4,625 \$4,632	\$4,514	\$5,106 \$5,016	\$4,958	\$5,180	\$4,810 \$4,728	\$4,847	\$5,032 \$4,992	\$5,217 \$5,184	\$4,736
UHC	99202	Office o/p new sf 15 min	18 37	\$1,548	\$1,512	\$1,710	\$1,656	\$1,782	\$1,638	\$1,674	\$1,674	\$1,800	\$1,584
UHC	99173	Visual acuity screen	22	\$66	\$88	\$88	\$88	\$88	\$66	\$66	\$88	\$88	\$88
UHC	96161	Caregiver health risk assmt	233	\$1,398	\$1,165	\$1,398	\$1,398	\$699	\$932	\$699	\$1,165	\$699	\$1,165
UHC	96127	Brief emotional/behav assmt	865	\$6,055	\$5,190	\$6,055	\$6,055	\$5,190	\$5,190	\$5,190	\$5,190	\$6,055	\$5,190
UHC	96110	Developmental screen w/score	2,546	\$43,282	\$28,006	\$30,552	\$30,552	\$33,098	\$30,552	\$30,552	\$28,006	\$33,098	\$28,00
UHC	90472	Immunization admin each add	8	\$120	\$112	\$128	\$128	\$136	\$120	\$128	\$128	\$136	\$120
UHC	90471	Immunization admin	46	\$1,334	\$1,334	\$1,518	\$1,472	\$828	\$920	\$782	\$1,472	\$874	\$1,38
UHC	90461	Im admin each addl component	6,380	\$108,460	\$89,320	\$102,080	\$102,080	\$108,460	\$95,700	\$102,080	\$102,080	\$108,460	\$95,70
UHC	90460	Im admin 1st/only component	6,017	\$204,578	\$174,493	\$198,561	\$192,544	\$108,306	\$120,340	\$102,289	\$192,544	\$114,323	\$180,5

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				KAISER			
				FOUNDATION		GUNNISON VALLEY	
				HEALTH PLAN OF		HOSPITAL	
				COLORADO			
				11245 HURON ST		707 N IOWA ST	
				WESTMINSTER, C		GUNNISON, CO 812	
				O 802342806		302229	
PAYER	BILLING CODE	DESCRIPTION	CPT Volume	Negotiated Rate	Est. Revenue	Negotiated Rate	Est. Revenue
UHC	90460	Im admin 1st/only component	6,017	\$44	\$264,748	\$46	\$276,782
UHC	90461	Im admin each addl component	6,380	\$22	\$140,360	\$23	\$146,740
UHC	90471	Immunization admin	46	\$44	\$2,024	\$46	\$2,116
UHC	90472	Immunization admin each add	8	\$22	\$176	\$23	\$184
UHC	96110	Developmental screen w/score	2,546	\$16	\$40,736	\$18	\$45,828
UHC	96127	Brief emotional/behav assmt	865	\$9	\$7,785	\$10	\$8,650
UHC	96161	Caregiver health risk assmt	233	\$8	\$1,864	\$8	\$1,864
UHC	99173	Visual acuity screen	22	\$6	\$132	\$6	\$132
UHC	99202	Office o/p new sf 15 min	18	\$130	\$2,340	\$137	\$2,466
UHC	99203	Office o/p new low 30 min	37	\$188	\$6,956	\$198	\$7,326
UHC	99204	Office o/p new mod 45 min	24	\$288	\$6,912	\$302	\$7,248
UHC	99205	Office o/p new hi 60 min	6	\$361	\$2,166	\$379	\$2,274
UHC	99212	Office o/p est sf 10 min	86	\$76	\$6,536	\$80	\$6,880
UHC	99213	Office o/p est low 20 min	3,524	\$127	\$447,548	\$133	\$468,692
UHC	99214	Office o/p est mod 30 min	1,949	\$187	\$364,463	\$197	\$383,953
UHC	99215	Office o/p est hi 40 min	287	\$252	\$72,324	\$266	\$76,342
UHC	99238	Hosp ip/obs dschrg mgmt 30/<	211	\$126	\$26,586	\$134	\$28,274
UHC	99381	Init pm e/m new pat infant	97	\$192	\$18,624	\$203	\$19,691
UHC	99382	Init pm e/m new pat 1-4 yrs	27	\$201	\$5,427	\$212	\$5,724
UHC	99383	Prev visit new age 5-11	36	\$210	\$7,560	\$220	\$7,920
UHC	99384	Prev visit new age 12-17	21	\$237	\$4,977	\$250	\$5,250
UHC	99385	Prev visit new age 18-39	-	\$229	\$0	\$242	\$0
UHC	99391	Per pm reeval est pat infant	1,338	\$173	\$231,474	\$182	\$243,516
UHC	99392	Prev visit est age 1-4	1,249	\$185	\$231,065	\$194	\$242,306
UHC	99393	Prev visit est age 5-11	1,303	\$184	\$239,752	\$194	\$252,782
UHC	99394	Prev visit est age 12-17	820	\$202	\$165,640	\$213	\$174,660
UHC	99395	Prev visit est age 18-39	151	\$206	\$31,106	\$218	\$32,918
UHC	99460	Init nb em per day hosp	214	\$169	\$36,166	\$182	\$38,948
					\$2,365,447		\$2,489,466

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Summary

I

Compare the average of the ten pediatric practice fee schedules with the two identified multi-specialty groups.

Ped Practice 1 Ped Practice 2 Ped Practice 4 Ped Practice 4 Ped Practice 6 Ped Practice 1 Ped Practice 1 Ped Practice 6 Ped Practice 6 Ped Practice 4 10-Practice A	2 \$1,532,701 a \$1,752,392 e4 \$1,669,416 e5 \$1,699,377 e6 \$1,555,705 e7 \$1,595,705 e8 \$1,695,814 e9 \$1,718,553 e10 \$1,602,110				Key Finding: To account for differences in negotiated rates I code, it is crucial to assess the overall impact fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	of a spec ibution f
Ped Practice 2 Ped Practice 2 Ped Practice 1 Ped Practice 1 Ped Practice 2 Ped Practice 2 Ped Practice 2 Ped Practice 4 10-Practice A	a \$1,752,392 e \$1,685,416 e \$1,685,416 e \$1,801,177 e \$1,580,177 e \$1,580,177 e \$1,580,177 e \$1,580,177 e \$1,580,177 e \$1,718,553 e \$1,718,553 e \$1,718,553 e \$1,718,553 e \$1,718,553				To account for differences in negotiated rates I code, it is crucial to assess the overall impact fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	of a spec ibution f
Ped Practice 4 Ped Practice 6 Ped Practice 6 Ped Practice 6 Ped Practice 6 Ped Practice 6 10-Practice A	e 4 \$1,685,416 e 5 \$1,699,377 e 6 \$1,580,177 e 7 \$1,595,705 e 8 \$1,695,814 e 9 \$1,718,553 e 10 \$1,602,110				To account for differences in negotiated rates I code, it is crucial to assess the overall impact fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	of a spec ibution fi
Ped Practice 6 Ped Practice 1 Ped Practice 1 Ped Practice 2 Ped Practice 6 Ped Practice 4 10-Practice A	e 5 \$1,699,377 e 6 \$1,580,177 e 7 \$1,595,705 e 8 \$1,695,814 e 9 \$1,718,553 e 10 \$1,602,110				code, it is crucial to assess the overall impact fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	of a spec ibution fr
Ped Practice 6 Ped Practice 6 Ped Practice 6 Ped Practice 6 Ped Practice 6 10-Practice A KAISER FOUL	e 6 \$1,580,177 e 7 \$1,595,705 e 8 \$1,695,814 e 9 \$1,718,553 e 10 \$1,602,110				fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	ibution fr
Ped Practice 1 Ped Practice 6 Ped Practice 6 Ped Practice 1 10-Practice A	e 7 \$1,595,705 e 8 \$1,695,814 e 9 \$1,718,553 e 10 \$1,602,110				fee schedule. By using a typical CPT code distr a 4-physician pediatric practice, one can more	ibution fr
Ped Practice 6 Ped Practice 6 Ped Practice 1 10-Practice A KAISER FOUN	e 8 \$1,695,814 e 9 \$1,718,553 e 10 \$1,602,110				a 4-physician pediatric practice, one can more	
Ped Practice 6 Ped Practice 1 10-Practice A KAISER FOUI	e 9 \$1,718,553 e 10 \$1,602,110					accurate
Ped Practice A 10-Practice A KAISER FOUI	e 10 \$1,602,110					
10-Practice A KAISER FOUI					evaluate the financial effects of different fee so	chedules.
						incuttoo
	Total Est.	10-Practice			It becomes evident that the average of the ten	
	Revenue	Average	Variance (\$)	Variance (%)	independent pediatric practices are negotiatin	g contrac
	А	В	С	D	that offer over 40-50% lower payments compa	
	From Above	From Above	A - B	C/B		
	UNDATION				two sample multi-specialty practices.	
HEALTH PLAN COLORADO		\$1,644,493	720,954	43.84%		
GUNNISON V HOSPITAL	VALLEY \$2,489,466	\$1,644,493	844,973	51.38%		

Practice Taxonomy		99173	99174	99177	99188	99202	99203	99204	99211	99212		
Addiction Medicine (Preventive Medicine) Physician	\$	3.11			\$11.15	\$ 68.93	\$107.91	\$159.31	\$21.77	\$ 53.80	\$ 85.82	
Addiction Medicine (Psychiatry & Neurology) Physician	\$	3.71	\$ 7.08	\$ 5.58	\$13.29	\$ 80.62	\$126.22	\$186.34	\$25.47	\$ 62.94	\$100.38	34
Adolescent Medicine (Family Medicine) Physician	\$	3.70	\$ 7.10	\$ 5.59	\$14.21	\$ 79.80	\$124.92	\$184.60	\$25.18	\$ 62.29	\$ 99.44	
Adolescent Medicine (Internal Medicine) Physician	\$	3.70	\$ 7.15	\$ 5.61	\$15.18	\$ 78.56	\$122.95	\$181.93	\$24.75	\$ 61.31	\$ 98.00	
Adult Health Nurse Practitioner	\$	3.31	\$ 6.54	\$ 5.02	\$12.09	\$ 72.96	\$114.22	\$168.67	\$23.04	\$ 56.95	\$ 90.86	
Adult Medicine Physician	\$	3.68	\$ 7.02	\$ 5.54	\$13.17	\$ 80.96	\$126.74	\$187.11	\$25.57	\$ 63.20	\$100.79	
Allergy & Immunology Physician	\$	3.92	\$ 7.54	\$ 5.93	\$15.56	\$ 81.71	\$127.89	\$189.09	\$25.76	\$ 63.77	\$101.85	
Allergy Physician						\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
Anatomic Pathology & Clinical Pathology Physician	\$	4.27	\$ 8.36		\$21.85	\$ 73.20	\$114.47	\$170.22	\$22.92	\$ 57.08	\$ 91.68	
Anesthesiology Physician	\$	3.90	\$ 7.51	\$ 5.90	\$15.00	\$ 79.14	\$123.87	\$183.12	\$24.96	\$ 61.77	\$ 98.64	
Behavioral Analyst								\$131.19				
Cardiovascular Disease Physician	\$	3.69	\$ 7.05	\$ 5.56	\$13.23	\$ 80.81	\$126.51	\$186.77	\$25.53	\$ 63.08	\$100.61	
Child & Adolescent Psychiatry Physician	\$	3.66	\$ 7.00	\$ 5.52	\$13.12	\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
Chiropractor	\$	3.66	\$ 7.02	\$ 5.53	\$13.60	\$ 79.67	\$124.70	\$184.31	\$25.13	\$ 62.18	\$ 99.28	
Clinic/Center	\$	3.64	\$ 6.96	\$ 5.55	\$13.05	\$ 82.15	\$128.61	\$189.87	\$25.95	\$ 64.13	\$102.28	
Clinical Psychologist	\$	3.69	\$ 7.04	\$ 5.55	\$13.21	\$ 80.86	\$126.59	\$186.70	\$25.52	\$ 63.06	\$100.57	
Clinical Social Worker	\$	3.69	\$ 7.05	\$ 5.55	\$13.22	\$ 80.86	\$126.59	\$186.88	\$25.54	\$ 63.12	\$100.67	
Community Based Hospice Care Agency	\$	3.71	\$ 7.08	\$ 5.58	\$13.29	\$ 80.62	\$126.22	\$186.34	\$25.47	\$ 62.94	\$100.38	
Community Health Clinic/Center	\$	3.11	\$ 5.95	\$ 4.69	\$11.15	\$ 68.93	\$107.91	\$159.31	\$21.77	\$ 53.80	\$ 85.82	
Counseling Psychologist	\$	3.69	\$ 7.05	\$ 5.56	\$13.23	\$ 80.86	\$126.59	\$186.88	\$25.54	\$ 63.12	\$100.67	
Counselor	\$	4.12	\$ 8.02	\$ 6.29	\$19.67	\$ 75.17	\$117.59	\$174.52	\$23.59	\$ 58.64	\$ 94.00	
Critical Care Medicine (Internal Medicine) Physician	\$	4.27	\$ 8.36	\$ 6.54	\$21.85	\$ 73.20	\$114.47	\$170.22	\$22.92	\$ 57.08	\$ 91.68	
Dentist	\$	3.69	\$ 7.05	\$ 5.56	\$13.23	\$ 80.90	\$126.66	\$186.99	\$25.55	\$ 63.16	\$100.73	
Dermatology Physician	\$	4.07	\$12.25	\$10.94	\$14.96	\$ 84.68	\$131.28	\$195.10	\$26.45	\$ 64.04	\$101.87	
Emergency Medicine Physician	\$	3.93	\$ 7.56	\$ 5.93	\$17.74	\$ 77.42	\$120.73	\$179.09	\$24.31	\$ 60.28	\$ 96.54	
Emergency Registered Nurse	\$	3.69	\$ 7.04	\$ 5.55	\$13.21	\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
Endocrinology, Diabetes & Metabolism Physician	\$	3.71	\$ 7.08	\$ 5.58	\$13.29	\$ 80.62	\$126.22	\$186.34	\$25.47	\$ 62.94	\$100.38	
Family Medicine Physician	\$	3.82	\$ 7.31	\$ 5.79	\$15.49	\$ 78.41	\$122.72	\$181.61	\$24.70	\$ 61.20	\$ 97.83	
Family Nurse Practitioner	\$	3.11			\$11.15	\$ 68.93	\$107.91	\$159.31	\$21.77	\$ 53.80	\$ 85.82	
Gastroenterology Physician	\$	3.66				\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
General Practice Dentistry	\$	3.69	\$ 7.04	\$ 5.55	\$13.21	\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
General Practice Physician	\$	3.74	\$ 7.17	\$ 5.69	\$14.48	\$ 79.50	\$124.23	\$183.69	\$25.05	\$ 62.24	\$ 99.44	
Geriatric Medicine (Family Medicine) Physician	\$	3.11	\$ 5.95	\$ 4.69	\$11.15	\$ 68.93	\$107.91	\$159.31	\$21.77	\$ 53.80	\$ 85.82	
Geriatric Medicine (Internal Medicine) Physician	\$	3.66	\$ 7.00	\$ 5.52	\$13.12	\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
Gynecologic Oncology Physician	\$	3.69			\$13.21	\$ 80.86	\$126.59	\$186.88	\$25.54	\$ 63.12	\$100.67	
Gynecology Physician	S	3.66	\$ 7.00	\$ 5.52	\$13.12	\$ 81.09	\$126.95	\$187.42	\$25.61	\$ 63.30	\$100.96	
Home Health Registered Nurse	S						\$126.22			\$ 62.94	\$100.38	EDIATRIC
Hospice and Palliative Medicine (Family Medicine) Physician	S						\$126.22			\$ 62.94	\$100.38	ISTITUTE
Hospitalist Physician	S						\$115.68				\$ 92.65	in the second se

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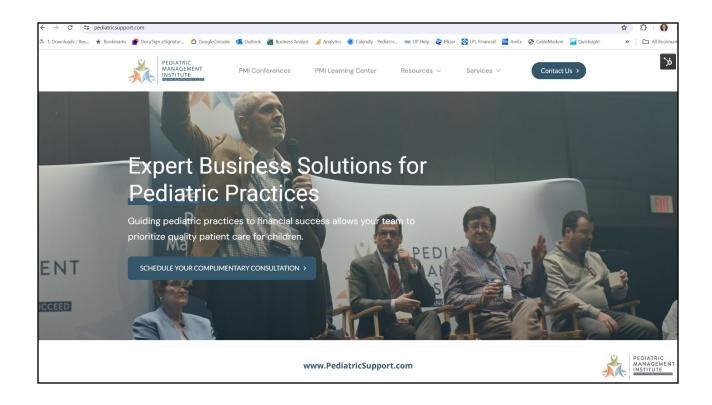
Basic Strategy 35 Identify where MCO's are paying higher rates for select codes to other practices 1. Select 5-10 codes high-volume codes (99213, 90460, etc.) to request increase to 2. approximately the same amount they have already negotiated with large networks / other providers. Generally, vaccine rates will cover costs. But need to verify with data search or review of EOB's. 0 Contact MCO rep to request increases. 3. Depending on response, practice may consider "tougher" negotiation strategies 0 PEDIATRIC MANAGEMEN www.PediatricSupport.com





Sample PMI PayorIntel Report From PMI

Payor	CPT CPT Description	YOUR	Pediatric	Pediatric	Pediatric	Pediatric	Pediatric	Non-Pediatric	Non-Pediatric	Non-Pediatric
	CPT Description	Practice	Practice 1	Practice 2	Practice 3	Practice 4	Practice 5	Practice 1	Practice 2	Practice 3
UHC	90460 Im admin 1st/only component	\$34	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19
UHC	90461 Im admin each addl compone	nt \$17	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17
UHC	90471 Immunization admin	\$29	\$29	\$33	\$32	\$18	\$20	\$17	\$32	\$19
UHC	90472 Immunization admin each add	\$15	\$14	\$16	\$16	\$17	\$15	\$16	\$16	\$17
UHC	90633 Havrix / VAQTA	\$42	\$45	\$44	\$45	\$37	\$45	\$37	\$48	\$37
UHC	90648 ActHIB / Hiberix	\$15	\$19	\$18	\$19	\$16	\$19	\$16	\$20	\$16
UHC	90651 Gardasil-9	\$345	\$345	\$334	\$345	\$288	\$345	\$288	\$367	\$288
UHC	90677 Prevnar 20	\$317	\$309	\$304	\$309	\$257	\$309			
UHC	90680 RotaTeq	\$115	\$115	\$114	\$115	\$96	\$11			
UHC	90696 Quadracel / Kinrix	\$73	\$74	\$72	\$74	\$62	\$74			
UHC	90697 Vaxelis	\$180	\$181	\$171	\$181	\$151	\$18		6.LA 11	
UHC	90700 Daptacel / Infanrix	\$38	\$39	\$38	\$39	\$33	\$39			
UHC	90707 Priorix / M-M-RII	\$110	\$110	\$108	\$110	\$92	\$11			
UHC	90710 ProQuad	\$324	\$324	\$320	\$324	\$270	\$32	1990 - Tana ang kang kang kang kang kang kang ka		
UHC	90715 Adacel / Boostrix	\$57	\$59	\$59	\$59	\$49	\$59	T		
UHC	90716 Varivax	\$209	\$209	\$201	\$209	\$174	\$20			
UHC	96110 Developmental screen w/score	\$17	\$11	\$12	\$12	\$13	\$1:			
UHC	96127 Brief emotional/behav assmt	\$7	\$6	\$7	\$7	\$6	\$6	C. Japan 🥍	▝▞▝▝▕▕▁▕▌	
UHC	96161 Caregiver health risk assmt	\$6	\$5	\$6	\$6	\$3	\$4 \$3		16 al 17 19	
UHC	99173 Visual acuity screen	\$3	\$4	\$4	\$4	\$4	\$3			
UHC	99202 Office o/p new sf 15 min	\$86	\$84	\$95	\$92	\$99	\$9		الشاد تحا	
UHC	99203 Office o/p new low 30 min	\$125	\$122	\$138	\$134	\$140	\$13			
UHC	99204 Office o/p new mod 45 min	\$193	\$185	\$209	\$203	\$214	\$19			
UHC	99205 Office o/p new hi 60 min	\$243	\$233	\$263	\$255	\$270	\$24			





The role pediatricians and pediatric practices can play in firearm injury prevention: Project ASPIRE and the *S.A.F.E. Firearm* program









Teams that made this work possible



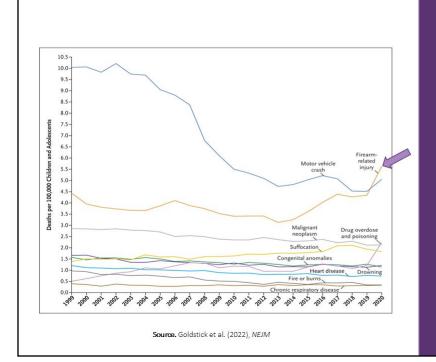
Jennifer Boggs, PhD, MSW Arne Beck, PhD Debra Ritzwoller, PhD LeeAnn Quintana, MSW Leslie Wright, MA Matthew Daley, MD Ruth Bedoy, BS Jason Lyons, MA Blythe Dollar, MPH Valerie Paolino, BA Megan Baldwin, BS Hector De Leon, MD Nicole Erwin, MD





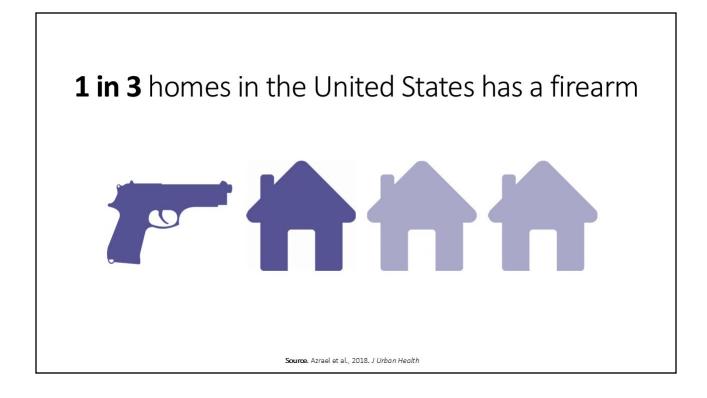
Shiling Zhang, MS Joslyn Westphal, MPH Christina Johnson, MPH Mallika Pandey, BA Katy Bedjeti, MSW Adina Lieberman, MPH Katelin Hoskins, PhD Courtney Wolk, PhD Shari Jager-Hyman, PhD Kristin Linn, PhD Steven Marcus, PhD Alison Buttenheim, PhD, MBA Melissa Martin, MS Dylan Small, PhD Amelia Van Pelt, PhD, MPH Courtney Gregor, MSEd John Zeber, PhD FACTS Consortium Molly Davis, PhD Nathaniel Williams, PhD Shari Barkin, MD Geoffrey Curran, PhD Amy Pettit, PhD Joel Fein, MD ...and many more!

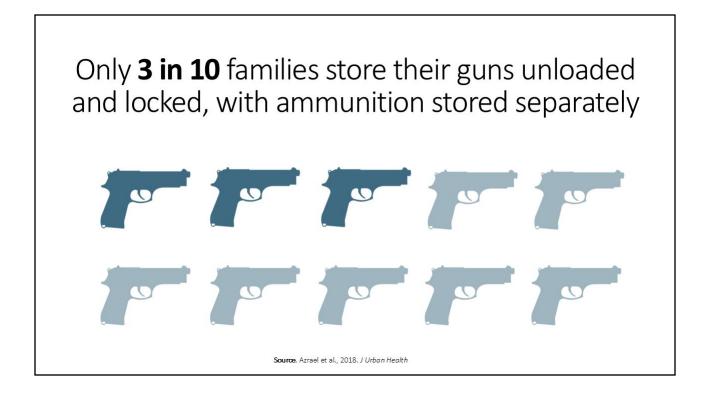
Background



Firearm injury is now the **leading** cause of death in the United States for young people.

About **half** of these deaths are suicides.





Firearm access is a *modifiable risk factor* for injury and death



Even a modest increase in safe firearm storage could prevent up to **32%** of firearm deaths in youth, including suicide

Source. Monuteaux et al 2019. JAMA Pediatrics.

Injury Prevention Works



Parents who received counseling about bike helmets during pediatric visits were 2x more likely to report bicycle helmet use than those who didn't receive counseling

Why not apply these norms firearm injury prevention? What might it look like to treat secure storage as a preventive health issue?

Source. Chen, J., Kresnow, M., Simon, T. R., & Dellinger, A. (2007). Injury-prevention counseling and behavior among US children: Results from the Second Injury Control and Risk Survey. *Pediatrics*, 119(4). https://doi.org/10.1542/peds.2006-1605

Pediatric primary care is a prime point for intervention

>75% of youth visit primary care in the year prior to suicide attempt

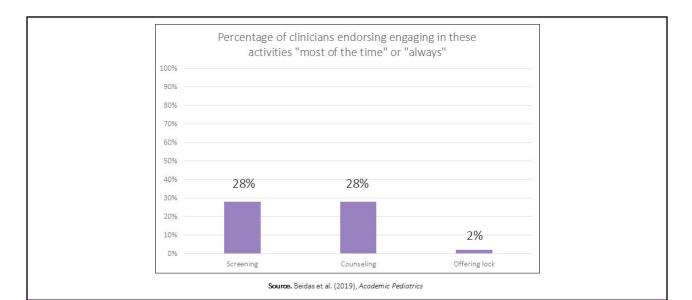


Organizational Principles to Guide and Define the Child Health Care System and/or Improve the Health of all Children

POLICY STATEMENT Firearm-Related Injuries Affecting the Pediatric Population

AAP Urges Pediatricians to Counsel Around Secure Firearm Storage

Source. Lee et al. (2022), Pediatrics



Care gap: Secure firearm storage interventions are not routinely delivered in pediatrics

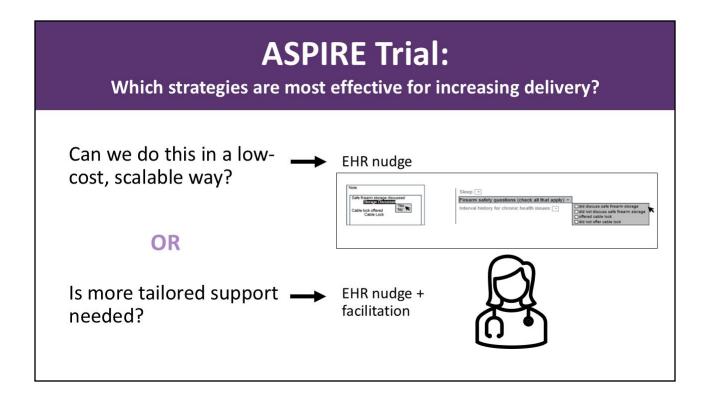
A potential solution: *S.A.F.E.* Firearm

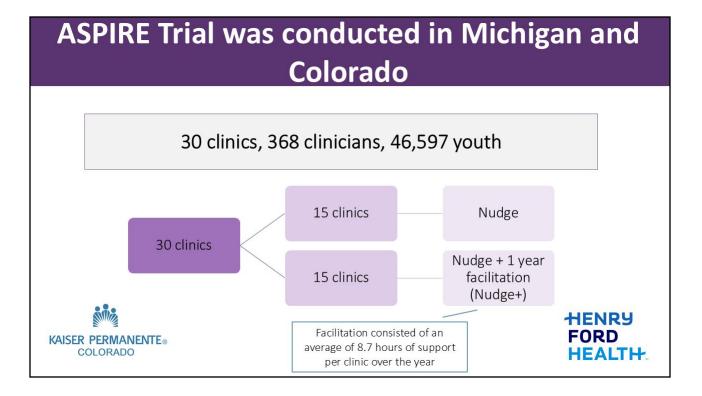
Evidence-based firearm storage program to target this care gap



S.A.F.E. Firearm

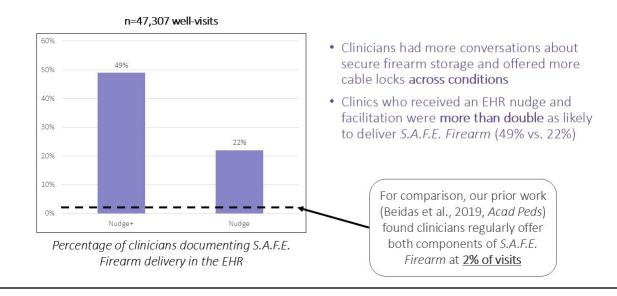
- Adapted from an existing evidence-based practice to enhance acceptability
- · Delivered during well-child visits
 - Counseling about secure firearm storage
 - Free cable locks
- Takes 1 minute



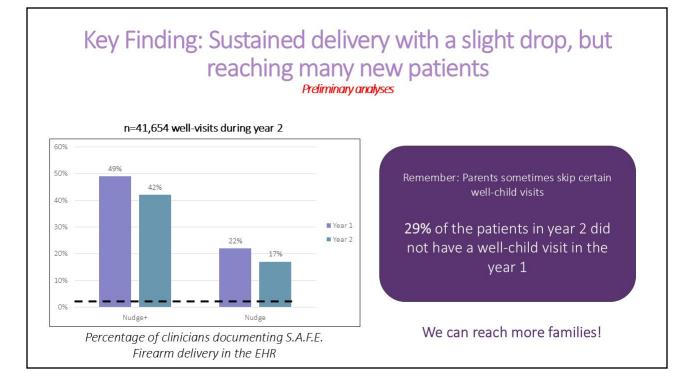


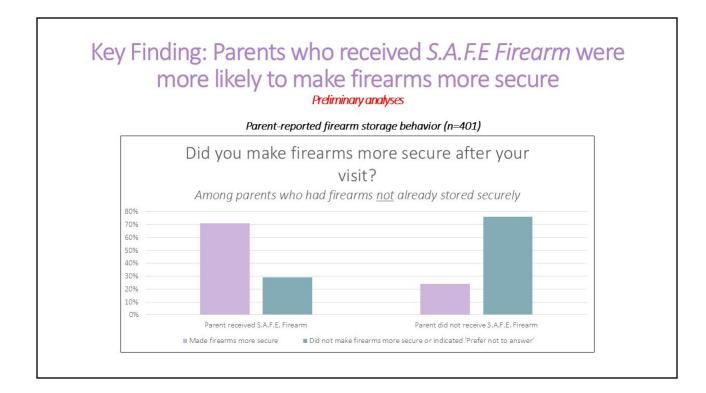
Study Findings

Key Finding: General improvement in frequency of S.A.F.E. Firearm delivery, facilitation provided boost





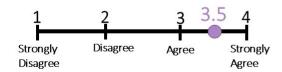




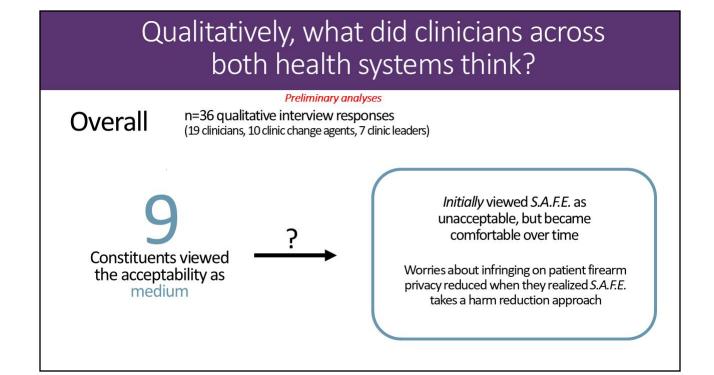
What did clinicians think?

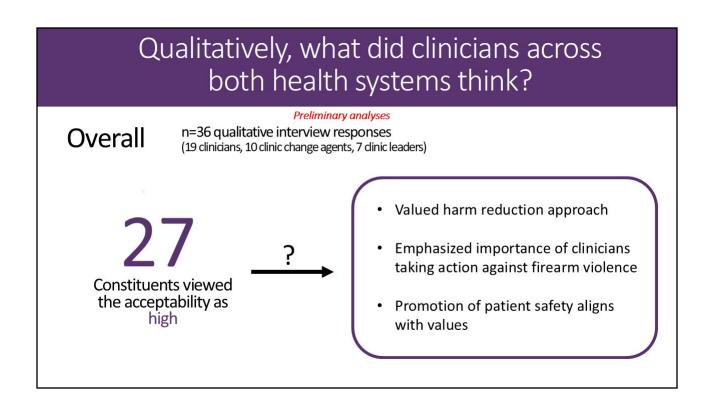
Preliminary analyses

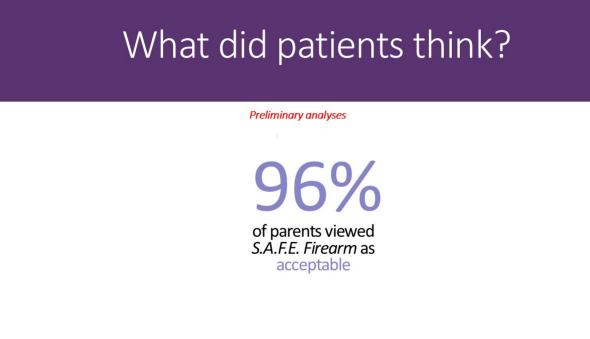
"S.A.F.E. Firearm is acceptable."











Next Steps

Takeaways



Our implementation approaches – which sought to increase *S.A.F.E. Firearm* delivery in pediatric primary care – were effective



S.A.F.E. Firearm delivery was effective at increasing parent secure firearm storage behavior



Suggests promise for broad nationwide scale-out of *S.A.F.E. Firearm* and our implementation approach: Your practice can implement this program!

Our Next Steps: COMMUNITY AND SCALE ASPIRE



- Will implement S.A.F.E. Firearm in health centers in Illinois in partnership with the IPHCA and AllianceChicago
- Hope to implement S.A.F.E.
 Firearm into adult primary care and OBGYN clinics In HFH and KPCO

